

**GROUP STATISTICAL INFORMATION**

Under adopted IFRSs

	2012	2013	2014	2015	2016	2017
	Restated <sup>1</sup>		Restated <sup>2</sup>	Results before specific adjusting items	Results before specific adjusting items	Results before specific adjusting items
	£m	£m	£m	£m	£m	Results before specific adjusting items £m
<b>Revenue</b>	1,007.5	957.8	921.7	911.8	989.2	1,021.5
<b>Profit from operations before restructuring costs, other items and amortisation of intangible assets</b>	120.9	119.0	118.0	109.6	117.9	119.7
<b>Restructuring costs and other items:</b>						
Restructuring costs	(13.3)	(11.3)	(5.9)	(4.1)	(1.5)	-
Gain on disposal of properties	0.1	0.8	0.3	0.5	0.5	-
<b>Profit from operations before amortisation of intangible assets</b>	107.7	108.5	112.4	106.0	116.9	119.7
Amortisation of intangible assets	(8.3)	(8.3)	(8.2)	(7.1)	(7.9)	(7.3)
<b>Operating profit</b>	99.4	100.2	104.2	98.9	109.0	112.4
Net financing costs	(22.7)	(23.3)	(20.8)	(18.1)	(20.0)	(22.5)
Share of profit of associate (net of income tax)	-	-	-	0.3	0.6	0.2
<b>Profit before taxation</b>	76.7	76.9	83.4	81.1	89.6	90.1
Income tax expense	(21.6)	(21.1)	(24.7)	(24.2)	(26.6)	(26.9)
<b>Profit after taxation before discontinued operations</b>	55.1	55.8	58.7	56.9	63.0	63.2
Discontinued operations	21.0	-	-	-	-	-
<b>Profit for the period</b>	76.1	55.8	58.7	56.9	63.0	63.2
<b>Assets employed</b>						
Property, plant and equipment	245.5	241.4	241.0	256.7	303.7	297.8
Intangible assets	265.1	249.5	235.3	229.8	240.4	217.0
Investments and other receivables	10.0	8.0	10.2	10.7	10.7	12.0
Deferred tax assets	40.6	28.2	8.5	4.4	6.1	9.1
Net current assets	194.4	132.8	143.2	151.3	91.6	129.1
<b>Total assets less current liabilities</b>	755.6	659.9	638.2	652.9	652.5	665.0
Employee benefits	166.8	144.6	211.8	204.5	271.1	218.0
Provisions and other items	276.7	207.7	236.3	259.7	208.4	202.2
Deferred tax liabilities	40.5	33.5	2.4	2.3	8.3	10.5
	271.6	274.1	187.7	186.4	164.7	234.3
<b>Equity</b>						
Total equity attributable to equity holders of the parent Company	233.8	238.1	151.2	149.8	120.8	195.2
Non-controlling interests	37.8	36.0	36.5	36.6	43.9	39.1
<b>Total equity</b>	271.6	274.1	187.7	186.4	164.7	234.3
<b>Ordinary dividends per share</b>	10.0p	10.5p	10.9p	11.0p	11.0p	11.0p
Basic earnings per share	18.7p	14.8p	2.7p	11.9p	18.4p	37.8p
Diluted earnings per share	18.4p	14.7p	2.7p	11.9p	18.4p	37.5p
Headline earnings per share*	21.7p	21.5p	22.1p	20.8p	22.7p	22.5p
Diluted headline earnings per share*	21.3p	21.4p	22.1p	20.8p	22.7p	22.4p

 1. IAS 19 (revised) *Employee Benefits* has been adopted from 2013 onwards, with the 2012 comparatives restated accordingly.

2. 2014 has been restated for the reclassification of deferred tax assets and liabilities. Figures for 2012-13 have not been restated for this change.